

9:30 A.M.

Meeting Location:

1263 South Stewart Street Third Floor Conference Room Carson City, Nevada 89712 123 East Washington Avenue Building B Las Vegas, Nevada 89101

## 1. Welcome/Call to Order

Governor Sisolak called the meeting to order on Monday, October 14, 2019 at 9:30 AM. A roll call was conducted and a quorum was established.

#### 2. Presentation of Retirement Plaques to 25+ Year Employees (Informational Item)

Director Swallow announced the eight retirees receiving plaques:

Lou Groffman, Supervisor II, Associate Engineer with Materials Field Operations in Carson City 28 years Ken Mammen, Administrator I, Professional Engineer with Planning and Safety in Carson City, 28 years Lillian McDonnell, Administrative Assistant II, Equipment Admin in Sparks, 32 years Greg McMurray, Supervisor III, Associate Engineer, Las Vegas Crew 914, Las Vegas, 29 years Coy Peacock, Transportation Planner/ Analyst IV, Planning, Southern Nevada, Carson City, 25 years Scott Rains, Engineering Tech IV, Materials Field Operations, Carson City, 30 years Richard Reynolds, Supervisor III, Associate Engineer, Specifications, in Carson City, 25 years Michael Rose, Engineering Tech IV, Sparks Crew 905 in Sparks, 29 years

#### 3. Presentation of Awards (Informational Item)

- A. American Concrete Pipe Association Project Achievement Award to NDOT Project NEON and Rinker Materials.
- B. International Partnering Institute, Partnering Award for NDOT and Ames Construction on our Project I-15/US-93 Garnet Design-Build.
- C. American Public Works Association, Nevada Chapter, Transportation Project of the Year under \$5 million for NDOT SR-88 and Centerville Compact Roundabout in Douglas County.



9:30 а.м.

- D. American Public Works Association Award, Nevada Chapter, Project of the Year, Disaster or Emergency Repair for NDOT US-50, Logan Shoals Slope Stabilization Project.
- E. Federal Highways Administration 2019 Environmental Excellence Award. NDOT and I-80/US-93, Wildlife Safety Improvement Partners.
- F. 2018 NDOT Excellence in Partnering Gold Award for I-15 Widening, Craig to Speedway, NDOT Construction Crew 903 and Las Vegas Paving was the contractor with the facilitator, Ventura Consulting.
- G. 2018 Excellence in Partnering Silver Award goes to the Garnet Interchange Design-Build Project for NDOT Construction Crew 903, Ames Construction, Horrocks Engineers with NDOT Project Management and RHA facilitating.
- H. 2018 Excellence in Partnering Silver Award to Boulder City Bypass, Phase I, NDOT Construction Crew 916, Fisher Sand & Gravel as the contractor, with the facilitator Green Com, Inc.
- I. 2018 Excellence in Partnering Frontier Award for US-50 from Churchill/Lander County Line to 0.52 miles east of SR-305 and that goes to NDOT Construction Crew 912 with the Road and Highway Builders and Top-Quality Resources as the consultants and contractors.

Motion: Approve the June 17, 2019 Nevada Department of Transportation Board of Directors Meeting Minutes

- By: Lieutenant Governor Marshall
- Vote: Passed unanimously

#### 4. Public Comment

There were no public comments.



9:30 a.m.

# 5. Approval of the August 19, 2019 Nevada Department of Transportation Board of Directors Meeting Minutes (For Possible Action)

There were no corrections or changes in the Minutes.

Motion:Approve the August 19, 2019 Nevada Department of Transportation Board of Directors Meeting<br/>MinutesBy:Member AlmbergVote:Passed unanimously

#### 6. Receive Director's Report (Informational Item)

Director Swallow started the report with the State Fatalities numbers. The numbers continue to track below last year's numbers. There are currently 69 less fatalities than last year on a to-date basis, standing at 194. Of that, the pedestrian fatalities continue to be tracking at 10% lower than last year, at 50 this year, versus 56 and the unrestrained occupant fatalities also continue to be tracking significantly lower than last year.

The Department continues to focus on roadway network safety and will sponsor two behavioral campaigns. The Impaired Driving Campaign runs from October 18-November 4<sup>th</sup> and the Click it or Ticket Campaign runs from November 18 through December 2<sup>nd</sup>.

At the last meeting, there was a question regarding the Department's Right-of-Way Acquisitions. Director Swallow provided these details: In the last two years, the Department acquired 106 total parcels. The majority of them were under \$100,000 with 88 of them in that category. As per Department policy, any acquisition over \$350,000 requires Federal Highway approval before the Department can advance. That also applies to any acquisition where the property owner counters and asks for more than 50% over the original fair market value. Those also require Federal Highway's approval before the Department can move forward. In total, 29 of the 106 required Federal Highway approval because they were over 50% of the appraised value. The Department also had 12 that required legal action and those were approved by the Board of Examiners, as per the Right-of-Way Manual.

Director Swallow gave a brief update on high-speed rail. The high-speed rail continues to move forward. In 2018, Virgin Trains bought Xpress West and that gave them the right to install the high-speed rail within the I-15 right-of-way, as well as to the environmental right-of-way work that was completed in 2011. Virgin Trains has a goal



9:30 а.м.

to start construction in 2020 for the system and start operations in fall of 2023. The estimated project is 170 miles of which 35 miles are in Nevada. An estimated cost is between \$3.5 and \$4.5 billion. They continue to move forward in partnership with NDOT. The Department has an MOU with them to review their work. They are, in that MOU, required to pay for any of the Department's work on their reviews, as well as any adjustments to I-15 that may be required. The reimbursement agreement is in process, but they will not be able to commence construction until the Department issues an encroachment permit, probably sometime mid-next year.

Director Swallow went on to give updates on some ongoing projects. She started with the I-11 NEPA Tier I Environmental Impact Study. The Department started the process of conducting this Tier I Analysis. Within the next year, they will be doing all of the preliminary studies before they officially give the notice of intent to start the EIS with the federal government. At that point, there will be two years' timeframe in which all of the partnering can happen between the Department and the federal agencies to complete the Tier I.

The Tier I is a continuation of the I-11 Inner Mountain West Corridor Study that already identified three alternatives through the valley. Those alternatives are western, a central, and an eastern alternative. The western generally follows along the 215. The central generally follows along the 95. The eastern alternative has yet to be identified. This study will look further into the challenges and opportunities with all three corridors and at the end of the EIS, identify a preferred alternative corridor. A corridor will be much wider than the actual alignment. After that, the Department still has to do the final EIS on the specific alignment. The Department will be working with all of the local stakeholders as they move forward with the process.

Lieutenant Governor Marshall asked if NDOT would be asking those counties in states that border them whether or not that's where they're willing to pick up I-11?

Director Swallow replied that at this point, this is actually just the Tier I through the Las Vegas Valley. It's how it ties back up to the 95 as it continues north towards Tonopah and ultimately the Reno Metro.

Director Swallow then gave an update on the Downtown Access Project. They had an update on this project back in February when the Director started. At that time, they were looking at replacing one of the two bridges that comprise the almost two-mile viaduct. They were hoping to get a categorical exclusion to deliver some early upgrades to the facility, but unfortunately, they did not get that categorical exclusion. As a result, they are doing a full environmental study and felt that it would be prudent to do it for the entire extent of the viaduct to ensure that they get the proper project for the valley. The goal of the project is to improve safety, operations and air quality on a system, and remedy the aging infrastructure. The first bridge is already over 50 years old, and the other bridge is 35 years old. Neither bridge was designed for the traffic that they're seeing on them today. They



9:30 a.m.

frequently see speeds of 20 miles an hour or less during peak hour and crashes are running at 20% of the statewide average. So, they need to address the bridges overall and address connectivity to Downtown Las Vegas.

Similar to the I-11 process, they will be doing the initial studies first with a hope to do the notice of intent on the EIS in the next year. NEPA generally takes about four plus years. Right-of-Way would then proceed after that with construction of whatever the design alternative selected is beyond that. So, it is a long-term project but the Department has started the discussions with the partners and the people and the agencies that will be impacted.

Member Valentine asked why did the FHWA not grant the categorical exclusion? Another EIS seems like a lot of work for something that looks like it should've been pretty simple.

Mr. Ryan Wheeler, NDOT Senior Project Manager, answered Member Valentine's question. If the Department had stayed in the existing footprint, they likely would have gotten categorical exclusion. However, they plan on widening those existing bridges. There are two parts that really put them in the categorical exclusion. One was just north of Las Vegas Boulevard, they go right by the parks area. Whenever you impact a park, it places you into an environmental impact statement. Also, south of the Boulevard, there's a lot of environmental justice homes, and as they widen those bridges, for those reasons, they will be doing environmental impact statements.

Director Swallow moved on to an update on the SBX project up in Reno. On September 5<sup>th</sup> they received an unsolicited proposal to construct the bridge. They have finished the completeness review and a qualitative screening. The intergovernmental review, including Federal Highways, City of Reno, Washoe County, RTC and City of Sparks is underway as they do the quantitative review. They anticipate the final reviews will be completed by the end of October. They will be bringing a recommendation to the Board with one of three options in December. The options that they can come forward with are: proceed with a new procurement, proceed with a sole source, or reject the proposal and continue on the current path. At this point, they don't know what the recommendation will be. They are still working on figuring out the final review of the project to make sure that it meets the goals that it intends to meet and that it meets the goals of the Department in terms of cost and schedule. They are continuing with their aspect of the design so that they don't lose time should the recommendation be to proceed as we currently are with the design-bid-build.

Lieutenant Governor Marshall asked what is the timing for the SBX project?

Director Swallow replied the timing right now is the first phase of the project, which will be utility relocation and walls. It is anticipated to be in construction early next year, with the full project being delivered late next year or



9:30 a.m.

early the following year in 2021. They are still on schedule as they've been communicating with the RTC in Washoe County and their stakeholders are still on track for that.

Governor Sisolak said he was very familiar with the eagerness to get this moving and he has spoken with a lot of the stakeholders in Northern Nevada. They are going to do everything they can to get it up and running as quickly as possible. The Governor has expressed his concern about the delays.

Director Swallow finished up her report with good news: The first one is at the end of August annually, Federal Highways reviews the funding that they have, that they put out at the beginning of the year to obligate for the various departments and various programs. If there's any funding that has not yet been obligated, they redistribute it to departments that have the ability to use the funding before the end of the fiscal year. In the past 16 years, they've received \$174 million in extra obligations, obligation limitation. This year they received an additional \$26.6 million in funding. This helps them put additional federal funding towards the I-15/CC-215 Northern Beltway Interchange Upgrade. It helps alleviate or allay some of the constraints on the state funding. It doesn't enable them to do another project as the project has to already be ready to go, but it just places and allows that state funding to be used for another project at a later date.

The second bit of good news is that Nevada was one of 18 State Departments of Transportation to receive funding from the Competitive Highway Bridge Grant Program. The almost \$10 million in extra bridge funding will help support the bridges at I-515/US-95 at Eastern and Desert Inn. They are working on getting those projects designed and into construction noting that the Eastern Bridge will have to work closely with the Tier I, or with the NEPA process for the viaduct because it's at the end.

Director Swallow shared some front office team news. Cliff Lawson has been officially promoted to Deputy Director of Project Delivery. He's been in State service for 20 years. Within NDOT, he started in the Materials Division and then he went to the Stormwater Program and has been instrumental in delivering a stormwater program that meets all the federal requirements.

In more front office news, Director Swallow welcomed Ms. Mary Woods as their new Communications Director. She has many years with the State working in both the Department of Health and Human Services and the Department of Administration.

Director Swallow closed by noting that their next regularly scheduled November meeting actually falls on Veterans Day, so they anticipate the next meeting will be December 9<sup>th</sup>.



9:30 a.m.

## 7. Consideration for Approval of Contracts over \$5,000,000 (For Possible Action)

Director Swallow announced there was only one contract for the Board's approval, the Road and Highway Builders' contract.

Governor Sisolak asked if they had a representative of Road and Highway Builders at the meeting? The Director said no.

Governor Sisolak asked if the Department had an Engineer and Analyst look at the bids when they're received? The Director said yes.

The Governor asked who looked at the Road and Highway Builders' bid? The Director turned it over to Deputy Director Mortensen to answer.

Deputy Director Cole Mortensen explained that generally speaking when the Department has these contracts and bids come in, they have a BRAT review. The BRAT committee (individuals from the Design Division and also the Construction Division) reviews the bids. If there is something that stands out, they'll ask the contractor for clarification and insure that the bid items that they have there are all correct. Then if there's nothing that seems out of the ordinary, the Department will recommend it for approval.

Governor Sisolak asked if that is what happened in this case? Deputy Director Mortensen said yes.

Governor Sisolak said that brought him to his question. On the bid tabulation sheet, the fourteenth item down, the three-inch conduit. The engineer estimated that it's \$27.00 a linear foot. Yet, Road and Highway Builders bid \$2.50 a foot, which is about 9% of what the Department estimated at, which kept Road and Highway Builders a million something below all the other bidders, which is the amount that they won the bid by.

The Governor said he has seen instances where folks, whether it's intentional or a slip, put down the wrong number and then put in a change order to get it back up. In this case Road and Highway Builders bid \$2.50 where the other ones were all \$17.00. Are they committing to the \$2.50 or what does the Department do if they come back with a change order?

Deputy Director Mortensen said in this instance, the BRAT team actually did send Road and Highway Builders a clarification and Road and Highway Builders are committed to delivering the project for the bid item prices that they have indicated.



9:30 a.m.

Governor Sisolak asked how do they estimate \$27.00 and it looks like one where they left off a zero and it should have been \$25.00 because the difference in the two bids, on that one item are about \$1.2 million which is the difference that they won the bid by.

Director Swallow said the Department tracks all of the bids for every single project. They use that information when they populate the fields on their engineers' estimate. So, their engineer estimates on this at the \$27.00 is based on historical bid information that they have. Using again, all of the bids. So, it's not just the winning bid, it's all of the bids. The bid information is based on historical information for all of their projects looking backwards.

Governor Sisolak said it boils down to that they're buying a piece of conduit. It goes for X amount of dollars. It doesn't matter who buys it. Now, somebody might have a better supplier than the other one might, but not  $1/10^{th}$  the price of it. That's where the Governor is really thrown off. He's seen this come up so many other times that then there's some kind of change order that's going to make up the \$1.2 million. That is a concern. Deputy Director Mortensen said he has never seen the Department issue a change order for an adjustment to the bid price that the contractor has originally bid. They generally hold them to the bid prices that they bid and paid for those quantities.

Governor Sisolak asked if those change orders come before this Board? The Deputy Director said they do not. Governor Sisolak said he had a problem with that. He said he's seen this so many times when they had bid protests from companies and whatnot and they'd come, and the Board would have to make the determining decision. In the Governor's opinion there is no way possible that Road and Highway Builders can buy this conduit for so much less than everybody else.

Director Swallow said they could get back to him with an analysis on this.

Lieutenant Governor Marshall said she wondered if they could get the Road and Highway Builders on the phone or put this off until December 9<sup>th</sup> so that they can come and make a presentation that they don't intend to submit a change order on this item. If they can't get Road and Highway Builders on the phone, then maybe they have to put this aside.

Governor Sisolak said he would support that. The next one, the four-inch conduit, they did the same thing. It's not as much of a thing, but it's well under half of what other people are bidding and what the Department is estimating. Did others have any suggestions?



9:30 а.м.

Member Almberg said they did have a presentation that came through the CWG meeting where it talked about unbalanced bidding. One of the things that was expressed in there is sometimes it's hard to recognize the unbalanced bidding because that conduit is not totally inclusive of all the work that's associated with it. There are other bid items in there that are associated with that conduit going in also. As an example, maybe the excavation is not included in that bid price and it may be just a material price. What was expressed to them in the CWG meeting is that sometimes these bid items are hard to recognize because it's actually built up of multiple bid items for that line item of work. So, that might be a presentation that's worth coming back to the Board, to come back and express it.

Lieutenant Governor Marshall said she also thought it appropriate if you're the potential bid winner and your item is on the agenda, you should be at the meeting in case there are any questions. So, the fact that Road and Highway Builders isn't at the meeting, if they can't get them on the phone, she thinks it's fair to put a hold on this item.

Governor Sisolak said he agreed. It's a \$16 million contract. Road and Highway Builders must be very busy that they don't come when a \$16 million award is on the table.

Director Swallow said they could certainly put the consideration of this item to the December meeting and make sure that Road and Highway Builders is present at that meeting. Did anyone have a problem with that? Nobody had a problem.

Governor Sisolak said they would put a hold on this one and bring it back with answers to those specific questions about the conduits. That's the difference in the whole project and why they were the winning bidder. Those two pieces of materials is \$2 million.

Governor Sisolak asked does the Department allow a change order if the bidder says there's a clerical mistake? Director Swallow said she asked the team if they do and she was told they hold their bid item cost at cost and if there is a change order, it is because of a quantity change and a quantity mistake that the Department made. So, if the Department underestimated or overestimated, that's where they would see it.

Lieutenant Governor Marshall said they had just received a copy of a letter from Road and Highway Builders. Mr. Robert Nellis, Assistant Director for Administration, read the letter dated September 30, 2019 from Road and Highway Builders, regarding this contract. He read just the pertinent parts: "Road and Highway Builders, LLC intends to use Class A slurry cement backfill for bid item 623 1020, three-inch conduit and 623 185, 4 inch multiduct conduit as defined on Sheet T14 in the construction plans. Should you have any questions, please don't hesitate to call."



9:30 а.м.

Governor Sisolak said that's obviously saying they're going to meet the bid specifications. They're going to use three-inch and four-inch conduit because that's what NDOT requires. But it doesn't say anything about their bid that's 9% of what the engineers' estimate was.

Director Swallow said they will have Road and Highway Builders at the December meeting and hold this item until then.

# Motion:Hold Agenda Item 7 until the Next Nevada Department of Transportation Board of Directors MeetingBy:Governor SisolakVote:Passed unanimously

#### 8. Consideration for Approval of Agreement Over \$300,000 (For Possible Action)

Director Swallow said there were six agreements for the Board's consideration under Agenda Item 8. She asked if there were any questions about the agreements.

Lieutenant Governor Marshall said there were some consultation services for weigh stations. She wondered if they might have an agendized item at the next Board meeting to better understand what it is the Department is trying to accomplish in regard to weigh stations, what they believe the benefits to the taxpayers are, and what the cost to the taxpayers is.

In years past, there has been a lot of discussion about whether or not Nevada should have weigh stations, whether or not they have stops, the fact that other states have stops and what are they doing with that and whether or not it is of a cost benefit to the taxpayer.

The Lieutenant Governor said this doesn't look like it's a lot of money and she doesn't want to hold this up, but she was wondering if they could get kind of an overview of where the Department's thinking is on what the benefits are to the taxpayer and what are the drawbacks. And, what they're doing in this particular consultation service.

Director Swallow said they could definitely provide a report back at the December meeting on their weigh stations policies and benefits and costs thereof.



9:30 a.m.

Member Almberg had a quick question on #4. He said they had talked about wanting to continue services to keep the Spaghetti Bowl project moving up North. When will they hear back on the unsolicited proposal?

Director Swallow said the next step on the unsolicited proposal is Board approval of a recommendation at the December Board Meeting. At that time, should the Board decide to move forward with the unsolicited proposal in some way, a procurement or a sole source, whatever work has been completed on the design to-date, that contract will end, and they will move forward. But if they should decide to reject the unsolicited proposal and move forward with the design-bid-build, they will continue moving forward with this contract. So, this contract is severable based on work to date.

Member Almberg said he had a general comment. He said this started out as a \$290,000 agreement and they've had an \$11 million amendment to it and now they want another \$9.4 million amendment to that. Those are some big jumps.

Director Swallow said she couldn't speak entirely to the previous amendments. This particular amendment is so that the Department can get through the design to deliver the project in design-bid-build. It's the fastest way to the end. If they weren't moving forward with this and they went back through an RFP and had to do full selection, it would further delay the project. The Department is working to deliver the project as fast as possible.

Member Almberg said he understood and would support this to keep things going forward. Governor Sisolak said Member Almberg had a great point – it starts at X and it ends up at 100X by the time they're done with additions and change orders and that is troubling.

Director Swallow said she's asking more questions about that and whether or not they're adding or if they're extending time. Sometimes they have an addition and they're working really hard to go back out as frequently as possible. In this particular case, they were really trying to just get the design done so they could deliver the project, given the fact that the design-build had changed.

Deputy Director Mortensen said this contract started off with more of a general study to actually determine what the breadth of that environmental analysis would need to be. So, the initial \$300,000 contract was really to determine and to develop a better understanding of what the overall contract needed to be. So then, the Department amended the agreement with the additional funds to actually finalize the EIS. So that's been done and performed. That's where the Department kind of stepped through this process. In the RFP the Department allowed them to move forward with one phase of the project to final design, at the Department's discretion. That's where they're able to amend this agreement again to finalize the design to keep the project moving.



9:30 а.м.

Member Valentine said it's not on the agenda today to talk about the process and the history of this project, but when they bring it back, she hopes all those details will be included. She doesn't want to set a precedent for some other procurement process by approving this.

Lieutenant Governor Marshall said she fully agreed with that. They have not had a walkthrough of what's going on with this project. They had it in the Director's Report, but they haven't had it as an item where they can fully understand how it is proceeding and what's going on.

Governor Sisolak said he also agreed completely because he's never seen unsolicited proposals before, and doesn't know how this even works, that that's allowable, but it is. It just seems like it causes an enormous delay and he thinks everybody wants a better handle on what's going on. So, please make that an agenda item for the next meeting.

Director Swallow said it definitely will be, as part of the recommendation and they'll have a presentation as to how they got here before they have the recommendation.

The Governor asked if this material would be ready by Veterans Day?

Director Swallow said they'll have the recommendation out at the end of the month, and she doesn't know if that allows enough time to properly notice and get the package together for Veterans Day. But they could schedule an extra meeting on a different date for the meeting in November.

Governor Sisolak said yes, schedule a different date, if the Director is okay with that. He doesn't want to delay this project for another month because staff isn't ready. Let's get it ready and come on the 13<sup>th</sup>, 14<sup>th</sup>, something like that.

Director Swallow said they would work on pulling dates that work.

Governor Sisolak asked if there were any further questions, and there were none. He said he would accept a motion.

Motion:Approve Agenda Item 8By:Member ValentineVote:Passed unanimously



9:30 a.m.

## 9. Contracts, Agreements, and Settlements (Informational Item)

Director Swallow said Item 9 was an informational item only for Contracts, Agreements and Settlements that have been approved since their last Board Meeting by delegated authority to the Director. She asked if there were any questions.

Governor Sisolak said again, a bunch of these were way over the engineers' estimate, but some came in way under. How many change orders do they get on a normal project?

Director Swallow said she didn't know that they have summarized that, but they can come back with that information, with a historical look back in the last two years. Governor Sisolak said yes, please.

Member Almberg said he'd like to say something on that report that the Director could come back with. One of the things they had discussed and learned through the CWG group is that sometimes the percent of the change order is compared to the budget for the project, not actually compared to the award number of the project. And so, there's a difference in there. Sometimes that change order comes back and because the project was under budget, they're comparing the change orders to the budget, which is larger, so it comes back as a smaller percentage. Member Almberg said he thinks it's wise to come back and compare their change orders to the actual project award costs.

The Governor said if they could also, on these projects for the last two years, list who the contractor is on each of those because some seem to have many more change orders than other contractors do.

Director Swallow said okay to both report suggestions.

Controller Catherine Byrne left the meeting (10:15am)



9:30 а.м.

#### 10. Consideration of Proposed Equipment Purchase in Excess of \$50,000 (For Possible Action)

Director Swallow said the equipment in question was Land Survey Equipment, a GPS Base and Rover Systems. In June they tried to do a one-time for the year approval and they missed these items and so they're coming for Board's approval of them now.

Governor Sisolak asked if there were any questions, and there were none. He said he would accept a motion.

Motion:Approve Agenda Item 10By:Member Valentine

Vote: Passed unanimously

# 11. Consideration of the Director of the Nevada Department of Transpiration's Delegated Authority (For Possible Action)

Director Swallow said last year, in 2018, they were audited. They had a state audit and one of the items of that audit was a recommendation that given the delegated authority was last approved in 2011, there was a recommendation that they should revisit it once they had a new Governor. This is a matter of reconfirming, making sure that everyone is on the same page.

In response to that recommendation they have proposed three options – Options 1 and 2 are for Board consideration, and Option 3 is to leave it the same for the time being.

Governor Sisolak said if they were all comfortable with it as it is, then leaving it the same would not be an issue. Lieutenant Governor Marshall said she would be a little uncomfortable changing this when she's still trying to get an understanding of how the Board actually works.

Governor Sisolak said that was a good point and he agrees with what the Lieutenant Governor was saying. He had a decade's worth of experience at the County, but pretty much everything was different. They approved change orders, they didn't just let staff do that. Every contractor was there when they awarded a bid. If they weren't there, they weren't awarded. And they had bid protests and he's never seen protests at NDOT. Long story short, he is getting used to the new processes as well.

Member Almberg said he thought they should stay the same, where they are at, at this point in time. There's a lot of new Board makeup, a lot of new NDOT staff in new positions, new management structure that's going



9:30 а.м.

on. There will always be questions that come through and they are still learning to work together so that what's presented to them is the information that they're looking for. Member Almberg said he is very supportive of all the changes that have gone on and they are going in the right direction and they should be making those changes, but he thinks they need to slowly step through those changes so that when it gets to the point they're not liking something, they know what step they don't like. So, Member Almberg is supportive of keeping the current levels that they have today.

Member Valentine said she is fine with going in that direction. The compelling reasons to do something like this would be to make things move quicker.

Governor Sisolak said he didn't think anybody was excluding maybe making a change in the future as they all become more comfortable with it and they're comfortable with the process. The Governor went on to say he is developing more questions with the process than he is with what's going on here and it seems like the process is the process because it's always been the process and nobody's wanted to change it, so they've never done anything. The Governor wants the Board to be able to look at those things and he suggested they hold up and bring it back in a year.

Director Swallow asked would it make sense to vote for Option 3, to maintain the delegated authority today and they can add to that, bring back in a year?

Governor Sisolak asked if anyone had a problem with that? To make a motion to maintain, to continue doing what they're doing and bring it back in a year to readdress this? No one had problems.

Lieutenant Governor Marshall said she would make that motion. She said she wanted to make sure that the staff understands that she's very appreciative of them taking her through the learning curve. Staff has been really responsive and very helpful, and all are very professional. So, this is not to be seen as a negative statement about the staff at all.

#### Motion: Maintain the delegated authority today and bring it back in a year to readdress

- By: Lieutenant Governor Marshall
- Vote: Passed unanimously



9:30 A.M.

#### 12. Public Comment

Member Almberg said he'd like to make a quick comment. He gave well wishes to one of the retirees mentioned earlier, Greg McMurray a long-time friend of his. He said he started working alongside Mr. McMurray in high school and it was a privilege to do so.

#### 13. Adjournment (For Possible Action)

Adjourn the October 14, 2019 Nevada Department of Transportation Board of Directors Meeting Motion: By: Member Valentine Vote:

Passed unanimously

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September 30, 2019

State of Nevada Nevada Department of Transportation 1263 South Stewart Street Carson City, NV 89712

#### Attn: Sharon Foerschler, Chief Construction Engineer

Subject: Contract No. 3791: I-80, West of Dun Glen

Dear Ms. Foerschler:

Reference is made to Contract No. 3791, located on I-80 from 0.513 miles west of Dun Glen Interchange to Pershing/Humboldt county line. Further reference is made to Mr. Doug Benamati, Deputy Chief – Admin. Services, letter dated September 25, 2019.

Road and Highway Builders, LLC. (RHB) intends to use Class A Slurry Cement Backfill for bid items 623 1020, 3-Inch Conduit, and 623 1850, 4-Inch Multiduct Conduit, as defined on Sheet T14 in the Construction Plans.

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Should you have any questions regarding this bid clarification, please do not hesitate to call me at 775-852-7283 or 775-772-6623.

Sincerely, Road & Highway Builders, LLC.

In Day

Stephen D. Blakely Vice President cc. Doug Benamati, Deputy Chief – Admin. Services Richard H. Buenting, RHB President