

February 16, 2021



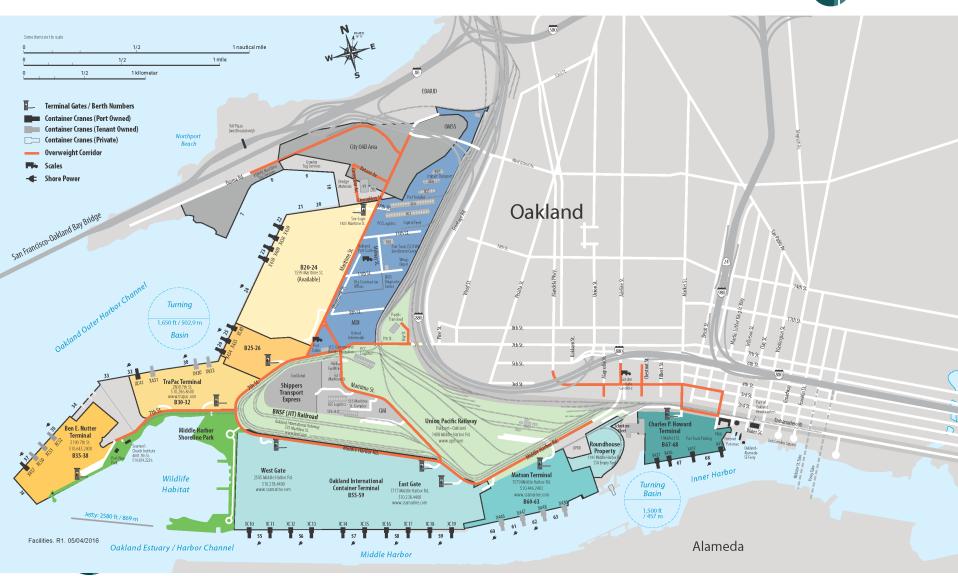
Topics

- Oakland By The Numbers
- Update On Recent Events
- Strategic Initiatives
- Rail At The Port of Oakland
- Ongoing Key Improvements



Seaport Facilities





Port of Oakland by the Numbers

- 4 active marine terminals
- 3 terminal operators SSA, Everport, & Trapac
- 33 Cranes of which 23 are Port-owned
- 2.46 million TEUs handled in 2020
- 20 ocean carriers with service to/from Oakland
- 1,258 vessel calls in 2020

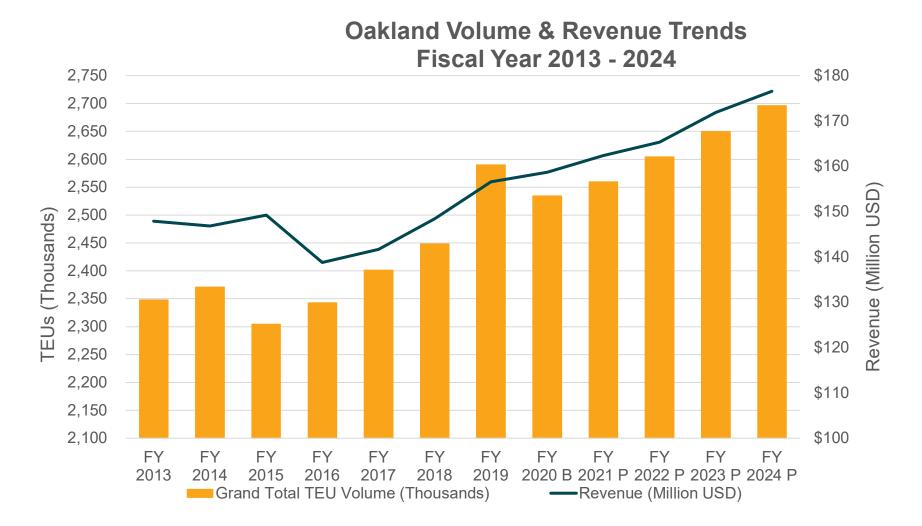


Port Volume 2019 vs. 2020

- Full Imports 2019: 975,198
- Full Imports 2020: 995,976 (+2.1%)
- Full Exports 2019: 931,019
- Full Exports 2020: 927,799 (-0.3%)
- MTY Imports 2019: 191,237
- MTY Imports 2020: 192,269 (+0.5%)
- MTY Exports 2019: 402,977
- MTY Exports 2020: 345,237 (-14.3%)
- Total Laden & MTY TEU's 2019: 2,500,431
- Total Laden & MTY TEU's 2020: 2,461,281 (-1.6%)



Port Volume & Revenue Trends





Export Reefer Volume Performance

The Only U.S. Port With A Top 3 Export Reefer Volume Ranking 2010 thru YTD 2020

2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
SEA	SEA	OAK	SAV	SAV	TAC	TAC	OAK	OAK	OAK	OAK
OAK	LAX	LAX	OAK	LAX	LAX	OAK	TAC	LAX	SAV	SAV
LAX	OAK	SEA	HOU	OAK	OAK	LAX	SAV	SEA	SEA	LGB



Recent News

- Arrival of the 3 largest cranes in North America that were purchased by SSA for \$35 million
- First Port of Call service initiated by CMA-CGM in over 10 years
 - Inland service to: Chicago, Dallas, Denver, Kansas City, Memphis, Salt Lake City, Oklahoma City
- New major retailers establishing new operations in Northern California



Strategic Initiatives

- Express Only port of call
- Short haul rail serving major DCs in Nevada
- Diversity of services
 - Bulk, Aggregates, Breakbulk, RORO
 - Strategic rail component
- Environmentally conscious upgrades
 - Electric trucks
 - Hybrid RTGs
 - 2020 & Beyond Plan
 - Truck Management Plan
- Seaport Logistics Complex
 - Cross-docks / Distribution Center
 - Grain / Aggregate Transload
 - Fumigation



Rail Infrastructure

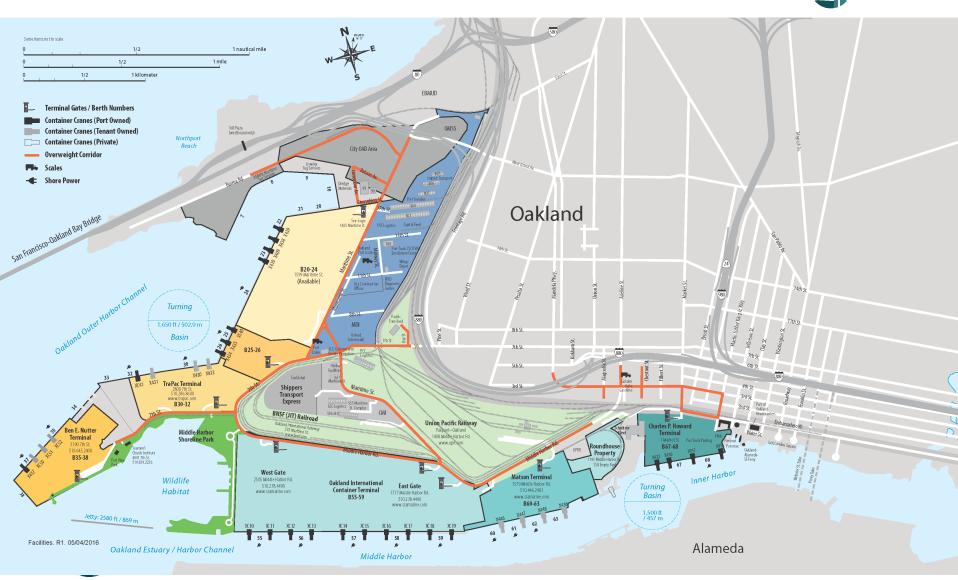
- Outer Harbor Intermodal Terminal
 - \$100 million investment, including over \$80m in public funds
 - Completed in 2017
 - 5 manifest yard tracks, 8 support yard tracks
 - 41,000 linear ft. of track
 - Capacity for up to 4 trains/day of 200 cars each



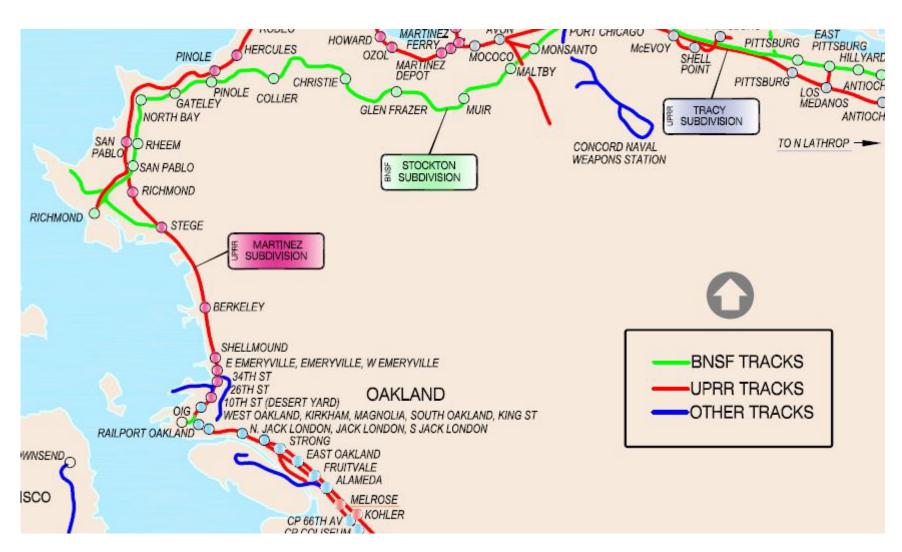
- Port of Oakland is Open to both Western Class 1 Railroads
- Three near dock rail yards: JIT, OHIT, UP
- Port is open to both intermodal and manifest service

Seaport Facilities





Port of Oakland – Rail Access





Regional DC-Warehouse Growth

Area	2019 Sq. Feet	Forecasted 2023 Sq. Feet
Northern Nevada	93,000,000	108,000,000
Lodi-Tracy-Lathrop	111,000,000	124,000,000
Merced	11,200,000	11,400,000
Fresno	83,000,000	93,300,000
Visalia	36,000,000	36,500,000
Bakersfield	51,000,000	56,000,000

Source:

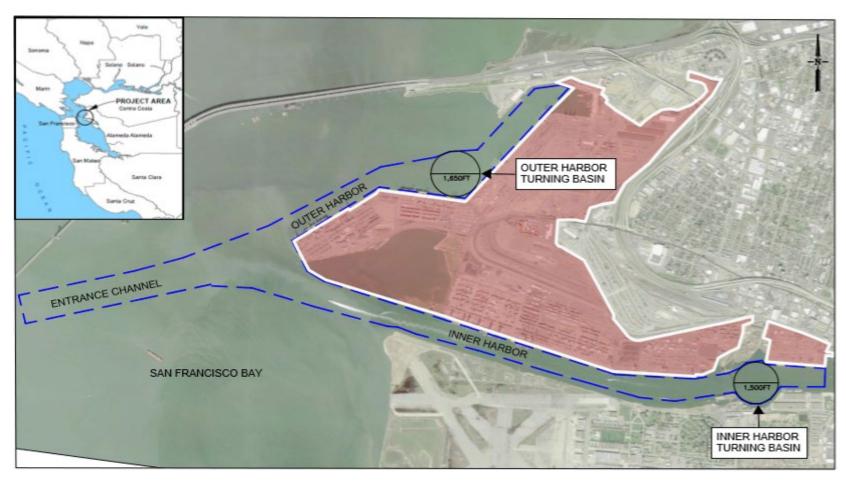
Jones, Lang & LaSalle – CA Central Valley Data Reno Sparks Tahoe Economic Development Authority – Northern NV Data





Center Point Landing – 466k sq ft facility completed FEB 2021





Inner Harbor Turning Basin Expansion To Be Completed By 2029





7th Street Grade Separation – Full Funding Secured & Approved



Future 7th Street Grade Undercrossing



• \$328m funded by local tax and state grants

SEAPORT

• Includes improvement to rail bridge, roadway & ped/bike paths

Oakland Portal - powered by eModal

- Single point of entry for terminal updates, camera feeds, vessel schedules, cargo status, maps, dashboard metrics, etc.
- Customer access to eModal system

Truck Turn Times

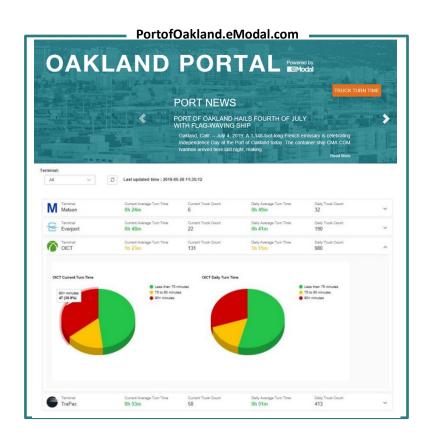
- Truck Turn Times reported based on RFID reads from terminal in/out security gates
- Current/daily turn times and a searchable database for historical information now available
- Truck Queue times (outside terminal) anticipated in next 18 to 24 months







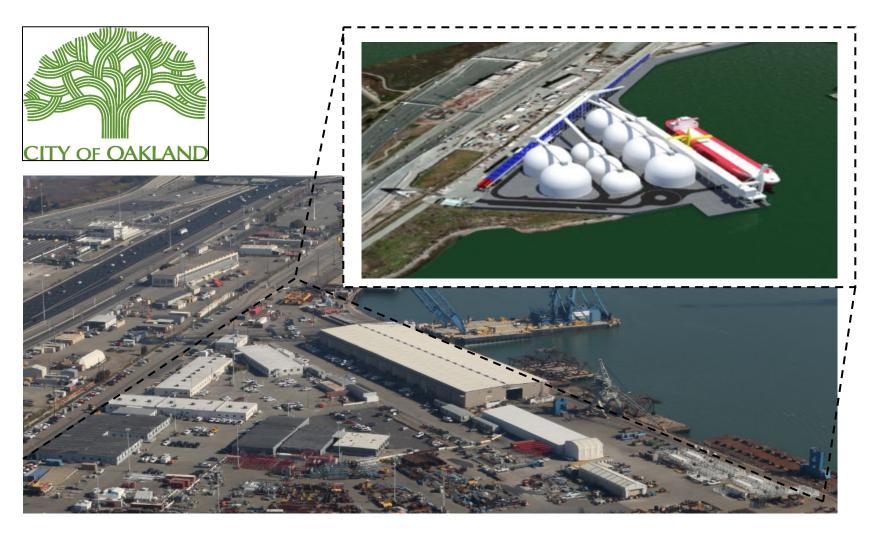




Freight Intelligent Transportation System (FITS) Project Underway



Ongoing Key Events and Improvements – Oakland Bulk and Oversized Terminal









Your Port. Your Partner.