## MICHAEL D. WELLMAN

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Retired from 40+ year construction and mining career, most of which was with Kiewit. My experience ranges from craft positions to Project Management. In the later part of my career I specialized In Contract Management where I gained an appreciation for the value of a true partnering relationships between Contractor and Owner through open honest communication and adherence to the contract. I pride myself with recognizing problems before they occur and pursuing steps to avoid them becoming major conflicts.

## **EDUCATION:**

B. S. Civil Engineering (1978) South Dakota School of Mines & Technology

## DISPUTE RESOLUTION BOARD (DRB) TRAINING:

NDOT DISPUTE REVIEW TEAM TRAINING (MARCH 2017)

## **WORK EXPERIENCE:**

2016 – Present	WORK EXPERIENCE: RETIRED: RAPID CITY, SOUTH DAKOTA
2015 – 2016	GRANDLINQ CONTRACTORS (GENERAL PARTNERSHIP AECON CONSTRUCTION & KIEWIT); WATERLOO, ON, CANADA <i>Contract Solutions Manager</i> – \$500 million Light Rail Design/Construct Contract within the frame work of a Public Private Partnership (PPP) Project. Led Contact Administration team to resolve project issues and negotiate additional and change scopes of work.
2014 – 2015	KIEWIT INTEGRATED CONSTRUCTION SOLUTIONS; TORONTO, ON, CANADA <i>Contract Solutions Manager</i> — Work with Projects throughout Canada to setup and train Contracts Management Teams, as well as resolving sensitive issues with clients.
2013 – 2014	KIEWIT MINING GROUP INC. (K2 MINING); FORT MCMURRAY, AB, CANADA <i>Contract Manager</i> - \$650 million Earthworks project for Imperial Oil Kearl Expansion Project for an oil sands mine. Responsible for contract administration. Myself and team including K2 management work directly with Owner representatives negotiating changes. Duties also include engineering planning.
2013	KIEWIT MINING GROUP INC.; OMAHA, NE <i>Contract Manager</i> — Worked with management team at a coal mine in Texas, and a phosphate mine in Idaho which were operated on a contract basis to understand and operate within the terms of the contract. Included schooling team on establishing and maintaining effect Owner relationship.
2008 - 2013	KIEWIT MINING GROUP INC. (K2 MINING); FORT MCMURRAY, AB, CANADA <i>Contract Manager</i> - \$620 million Earthworks project for Imperial Oil Kearl Initial Development for an oil sands mine. Responsible for contract administration. Myself and team including K2 management worked directly with Owner resolving issues and negotiating changes. Success of the project also lead to a second contract – Kearl Expansion Project - \$650 million.
2006 - 2008 2002 - 2005	RETIRED: RAPID CITY, SD  J. SCULL CONSTRUCTION, INC.; RAPID CITY, SD.  Project Manager- Numerous commercial building projects ranging from \$600,000 to \$10,000,000 in value. Responsible for all aspects of projects from startup to final completion.

Generally had several projects in construction simultaneously.

1996 - 2002RETIRED FROM KIEWIT; FORT WORTH, TX TO RAPID CITY, SD Designed and built homes. 1996 - 1997 MEC/BBC (Joint Venture of a division of Kiewit and Belford Bety Corp.) Consultant - \$200 million Railway electrification project from New York to Boston for Amtrak. Involved work on organizational analysis, cost tracking system, and contract changes. 1991 - 1996 GILBERT TEXAS CONSTRUCTION CORP. (A KIEWIT COMPANY); FORT WORTH, TX Superintendent - \$50.0 million light rail transit system project for City of Dallas, TX. In charge of pricing changes, negotiating with owner, coordinating the change work and tracking progress. Project Superintendent - On site project management of multimillion dollar highway and street projects for the Texas DOT. Lead Estimator - District Office: From plans, determine a construction method, schedule, and cost estimate for submittal to owners as bids. Project Engineer - Houston Monorail Project: Contract negotiations and project planning on a \$1.2 billion Design/Build mass transit project with and for the city of Houston TX. 1989 - 1991 KIEWIT WESTERN COMPANY; KANSAS CITY, MO Marketing Manager - Area Office: Analyze construction markets, develop contacts within promising new markets and attain bidding opportunities. 1987 - 1989 KIEWIT ENGINEERING CO.; OMAHA, NE Engineer Estimator - Home Office: Construction estimating training through first hand experience on large heavy construction projects with Kiewit's finest Engineer Estimators. 1986 - 1987 KIEWIT MINING & ENGINEERING CO.; SHERIDAN, WY Project Engineer - District Office: Headed project to develop and install a PC based purchasing/warehouse inventory control system. 1978 - 1986 DECKER COAL COMPANY (A KIEWIT COMPANY); DECKER, MT Chief Engineer - Decker Coal Mine: Responsible for all engineering; reclamation; permitting and budgeting aspects of a six million ton per year coal mine. Project Engineer - Lead role on major mine engineering tasks: Scheduling (long & short term); Mine Design; Field Engineering & Survey; Cost Estimating & Analysis; Permitting & Reclamation; Computer Applications. Mine Engineer - General mine engineering: Scheduling; Estimating; Progress reporting.

HIGHWAY CONSTRUCTION CO. (A KIEWIT COMPANY); RAPID CITY, SD

Operator, Truck Driver, and Laborer on municipal and DOT projects.

Construction Foreman - Supervised crews on City street and highway municipal and DOT

Various Construction Craft Positions - Carpenter, Cement Finisher, Pipelayer, Equipment

1969 - 1978

projects.