

**I-75 WIDENING CALOOSA HATCHEE DESIGN/BUILD PROJECT
PARTNERING WORKSHOP ATTENDANCE
DECEMBER 6, 2012**

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NAME & EMAIL	COMPANY/ADDRESS	PHONE & FAX
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VALUES	
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GOALS

GOALS	MEASURES
Quality Project	Meet RFP plans & specs, minimal rework, no DDM's, minimal design review comments & minimal design changes after RFC; win awards
A Safe Project	No LT injuries or construction accidents; 100% compliance with JV safety plan; bridge incident response time & contingency plan
Finish on Time	Achieve milestones; get RFC plans, permit mods, & team addresses issues quickly
Finish On Budget	SOV; stay on time; JV/FDOT meets budget goals
Environmental Compliance	No violations; no impacts to environment; keep agencies happy
Public communication/info/ awareness	Positive public perception; minimize MOT impacts
Detailed Coordination with FHWA	BSB is happy
Adjacent Project Coordination	No conflicts with each other - delays, costs
Issues are resolved quickly	Project keeps moving & we have positive relationships that still exist at the end of the project
Have a successful, award winning project	Obtain an award and/or public recognition

TOPICS

Task Team #1 - Wendy, Mike, Kristina, Marlon, Steve Coker, Rose, Carli

- Environmental Conditions & Permits - Status of, Approval, What needs to be done
 - Communication related to the permits
 - Protected Species Issues - construction techniques in critical habitats (small sawtooth fish)
 - Compliance with Environmental Permits
 - Working Prior to RFC Plans
 - Progress Meetings - Coordination Meeting - Project Info Distribution List
 - The Role of FHWA on this project
-

Task Team #2 - A.J., Bill Jones, Richard, and Jim Lynch

- MOT coordination with adjacent projects and with Ajax
 - Emergency Incidents - Type of (Weather, Major Accidents)
Who responds, who does what and when, etc
 - MOT - work access, material delivery
 - Speed vs SWF Rains
 - Sound Wall locations and coordination
-

Task Team #3 - Juan, Gerard, Jose, Larry, Nelson, Kayleen, and Keith

- Next Submittal (Structural Plans)
 - Peer Review for Structural Plans
 - Design Issues Resolution - On Time Plans - Process
 - Pile Zero (fee) Factor
 - Ship Impact
 - Steel Girder Widening
 - Sound Walls - (being talked about in team #2 as well)
 - CSI vs design refinement
-

Task Team #4 - Nik, Mark K, Scot, Jim L, Sean R, Sean M and Brett

- Bridge deck inspection coordination with deck pours
- Work Schedule - hours /Pour Times
- Water Time Line
- Bridge Construction Sequence
- Deficient Materials Processing

ACTION PLANS OR DISCUSSIONS

We have had to do a permit modification to SFWMD and want to ensure this doesn't delay the project. We also want to discuss general environmental issues to include permits and compliance.

- Design Build Team will submit this on Friday 12/7
 - Brent Setchell/Marlon Bizerra (FDOT) will follow up with SFWMD
 - Who will stay involved in this? Kristina (DBT), Steven Coker (Kinard Stone), Brent Setchell and Marlon Bizerra (FDOT)
 - We want to have this permit modification in hand by Jan 7, 2013
 - AJ (de Moya) and Jim (Leware) will have a contingency plan for construction sequencing should there be a delay
-

The design build team may want to get started without "released for construction" plans. What is the criteria or process? The team does understand they would do so at their own risk.

- Working without RFC plans would not be considered if there is a permit related issue or a safety issue
 - We would hold a team meeting and do a risk assessment before moving forward
 - We also would want to make sure we had buy-in from the EOR (Juan - C3TS) on the work
 - Steven Coker (Kinard Stone) will also send Kristina (DBT) the written clarification from District One on working without RFC plans - as per Nik Patel (FDOT)
-

We must keep FHWA in the loop regarding this project. BSB (FHWA) wants to be kept informed regarding environmental issues, sound wall and superstructure. We will have detailed coordination with FHWA.

- We will conduct a meeting to update FHWA (BSB) and we will send him bridge component plans too. We might include them in the ERC system.
- Marlon Bizerra (FDOT) will be the coordinator for all of this
- We want to do this by close of business Dec 21, 2012

ACTION PLANS OR DISCUSSIONS

The Design Build Team has submitted a MOT plan that takes into account the adjoining project at SR 78 (I75) to the north. We are hoping the FDOT can expedite the plan approval so we can implement it on time.

- MOT plan was submitted by Juan (C3TS) to FDOT on Dec 3, 2012
 - David Long (FDOT Design Review Coordinator) will “shepherd” this through at FDOT
 - Bill Jones (RK&K) and Steven Coker (Kinard Stone) will also be involved
 - Juan R (C3TS) is the DBT coordinator and EOR
 - We want to implement this plan by Jan 15, 2013
 - We also want approval of the 60 MPH speed limit
 - We will stay out of Ajax’s way on the south end - that should not be an issue as we focus on the bridges
-

We want to ensure we have a game plan together for effective response to emergency incidents.

- Richard (DBI) was hoping this team could request temporary MOT detour signs that can be installed during the project, i.e. bagged or “lay down,” for easy use in the event of an emergency.
 - North project is getting them so Bill Jones (RK&K) will coordinate with Steven (Kinard Stone), Kristina (de Moya), Keith (Leware), and Juan (C3TS) to see if they might work for this project
 - We would like to have these prior to barrier wall installation - if we are going to do them.
 - This project is in between the two interchanges where vehicles would be detoured, so they may or may not be deemed necessary.
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What is the process for resolving design issues - ideally so they do not delay the project?

- Contact reviewers directly to resolve at that level
- If not resolved, escalate to Gerry (D1 Structures) and Garry (Cat 2 - Central Office)
- Who is involved? Kayleen & Jose (Atkins), Amir, Garry (FDOT Tally), other reviewers along with Juan (C3TS) designer
- Before scheduled RFC date

ACTION PLANS OR DISCUSSIONS

When can we expect the next submittal - Structural Plans - and what about the peer review that is supposed to be done on structural plans?

- The next submittal is scheduled for tomorrow - Dec 7: Superstructure for Caloosahatchee bridge, foundation, piers 27-33, 38-45
 - Letters certifying peer reviews performed are coming from DBT
-

Issue of Pile Phi Factor

- The phi factor is 0.65 - 10% test piles
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Some piers need to be done differently to take into account ship impacts.

- Submittal delayed for piers 34-37 which will be submitted along with the steel submittal- it will be different from proposal as changes were done
-

We want to be aware of the long lead time for steel girders which are a part of this project.

- The team knows about the long lead time - at this time, Juan (C3TS) says he has the fabricator already involved
 - Steve (Kinard Stone) wants to be notified when these are fabricated
-

This project includes a sound wall on the south end for Morse Shores. We need to coordinate with the I-75/SR 80 project regarding this.

- This should not be an issue - after much discussion with FDOT, the design build team and the adjoining project to the south - we have decided to wait until the SR 80 project is finished in that area. Then the design build team will survey and design the sound wall.

ACTION PLANS OR DISCUSSIONS

*How can we agree on criteria as to what constitutes a CSI versus a “design refinement” on this project?
We have already submitted a few memos as to potential CSI so we want to get consensus.*

- Juan (C3TS) submits a design memo prior to actually submitting the design
- At that time he can indicate/notify if the design build team considers this a design refinement or a CSI
- Steve Coker (Kinard Stone) will be keeping a log of these so we can track where they are in the process
- The team doesn't want to find out halfway through the design that FDOT considers something a CSI that the team thought was a design refinement
- Steve and Kristina (de Moya) will track these and work with FDOT to get a preliminary “ruling” as to whether it is being considered a CSI or not - Time Frame should be about a week for each

Ex: FDOT considers eliminating Eastlake Drive to be a CSI

Another discussion topic is related to concrete pours - this encompasses bridge construction sequence, work schedules, pour times, inspection coordination, etc.

- We will have pre-activity meetings i.e. for substructure, mass concrete, deck, etc and do pre-placement checks and verifications
 - Who? Michael Fortner, Scot Savage (Leware), Mark Krizner (de Moya) and Sean R (Kinard Stone)
 - When? 30 days prior to an activity and inspections need 24 hour notice
 - Plastic properties - Who? QC folks - When? Day of the pour
-

How will we process deficient materials?

- We will discuss this at coordination meetings - every 2 weeks
- Steve and Sean R (Kinard Stone)
- CEI team - Steve, Sean, and Rose - will ensure that LIMS input results are in project spreadsheet

HOW WILL WE MAINTAIN OUR PARTNERING COMMITMENT FOR THIS PROJECT?

PARTNERING TEAM MANAGERS: Kristina de Moya, Keith Waugh, Marlon Bizerra, Brett Pielstick and Nik Patel

- The team members above have agreed to be the partnering team managers and ensure the partnering process continues throughout the project
- A partnering follow-up meeting may be held around June 2013 (about 4-6 months into construction) and then annually unless one is warranted sooner
- Partnering will be a part of the project meeting agenda. Items to be discussed will include the team's values, goals, issue escalation, feedback, etc.
- The team requests that partnering surveys be utilized (vta will provide a sample one for use by the team)
- We are willing to have a celebration/milestone picnic about Thanksgiving time next year for the project personnel and partnering team members
- We anticipate holding an informal close out workshop to identify and discuss "what worked" and "lessons learned"

I-75 WIDENING - CALOOSA HATCHEE BRIDGE DESIGN BUILD PROJECT PARTNERING AGREEMENT

As members of the I-75 Widening Caloosahatchee Bridge Design Build Project Partnering Team, we have agreed on values and attitudes that are important to the team and agree to demonstrate these to the best of our ability in our daily interactions. These values are:

- Trust
- Direct, Open, Honest and Transparent Communication - Just tell me & keep everyone informed
- Listening and Understanding
- We are all one team - we need to have that attitude
- Respect each other and our roles and responsibilities
- Rely on all team members
- Don't make things personal
- Check Ego at the Door
- Fair Open Minded Courteous
- Cooperation Responsive to each other
- Prioritize (Not everything is an emergency)
- Offer solutions - don't just tell me you don't like something or it won't work

Together, through partnering and team work, with solid work relationships established, it is our intent to successfully achieve the goals we have listed below:

- Quality
- Safety
- On Time
- On Budget
- Environmental Compliance
- Public communication/info/ awareness
- Detailed Coordination with FHWA
- Adjacent Project Coordination
- Issues are resolved quickly
- Have a successful, award winning project

The bottom half of the document features numerous handwritten signatures in blue ink, corresponding to the team members mentioned in the text. The signatures are arranged in a somewhat circular or clustered fashion around the central text. Some legible names include: Wesley J. Bigness, Keith A. Wang, Rose P. Parris, Jim Pestrepp, David M. Miller, W. E. Lom, John C. Lyle, Willie R. Jones, Sam Abdulaziz, Kayla Mueller, and others. The signatures are written in a cursive, flowing style.

I-75 WIDENING CALOOSAHATCHEE BRIDGE DESIGN BUILD PROJECT

ISSUE RESOLUTION – COMMUNICATION MATRIX

EISMAN & RUSSO-KINARD STONE/FDOT CONSTRUCTION				DE MOYA GROUP - LEWARE JOINT VENTURE	
Len Buller	David Goodson	Jason Kirker	Brian Moore	Michael Fortner - DMG Field Eng 813.967.4666 Nick Karpiak - 305.582.9787 Peter Balwant - DMG Field Contact 305.582.7259 Mark Krizner DMG Bridge Superintendent 954.695.6362	Scot Savage Leware Bridge Superintendent 352.409.0747
Inspectors Sean Rodeheffer, Senior Inspector 239.691.5294		Wendy Conn/Mike Conn MSC Environmental 941.544.8848 (W) - 941.587.7817 (M)			
Rose Perkins, RCS & Frankie Woodrum Contract Support Spec 239.690.1670 (o)				Kristina de Moya Design Build Coordinator 239.872.0283 AJ de Moya DMG Vice President 305.255.5713	Keith Waugh Leware Vice President 352.787.1616
Steven Coker Project Administrator 239.913.7132	Barry Wilson Eisman & Russo - Sr. Project Eng 941.524.4114				
Brett Pielstick Eisman & Russo - Sr. Project Engineer - Principal - Guru 904.591.0824					
Bill Jones RK&K /FDOT Project Manager 863.797.7301	Nik Patel FDOT Interstate Coordinator 941.465.0411				
Terry Muse Asst DCE 863.519.2224	Jon Sands District Construction Engineer 863.519.2223			AJ de Moya DMG Vice President 305.255.5713	Jim Leware Leware President 352.787.1616

PLEASE ESCALATE WHEN:

- You do not have the authority or expertise to resolve
- Team members involved can not agree on the solution
- Project is in danger of delay or performance impact

- Use this chart in the decision-making process
- Follow the chain of command – No jumping chain
- Determine **how long** each level holds it before escalating
- Escalate rather than turn discussions into arguments

I-75 WIDENING CALOOSAHATCHEE BRIDGE DESIGN BUILD PROJECT

ISSUE RESOLUTION – COMMUNICATION MATRIX

Public Involvement Public Information	Design Team Stantec - HDR	FDOT Design Review		FDOT Materials
David Parks Comvia Corp Sub to Eisman & Russo 239.770.4935	Juan Restrepo Design Project Manager 305.445.2900 or 305.491.4060	David Long FDOT (Atkins) Review Design Coordinator 813.334.7056		John Garvey District Concrete Inspector 239.693.7879
Alicia Gonzalez Media Relations Group Sub to de Moya - Leware JV 786.280.6645	Larry Low HDR Design Mgr 813.282.2349	Jose Rodriguez Sr Eng (Atkins) 813.503.5423	Kayleen Mueller Review Coord Atkins 813.787.3149	Sean Masters District Concrete Eng 863.519.4264
	Nelson Canjura HDR Structures Mgr 305.728.7415	Gerard Moliere FDOT District Structures 863.519.2260	Garry Roufa FDOT Structures Office Area Eng 850.414.4273 (Bridge Cat 2)	
<u>DBI Services - Asset Maint.</u> Rich Fimbel Incident Manager 239.229.0682	Manny Solaun Stantec Structures Director 305.445.2900			Terry Puckett District GeoTech Eng 863.519.4246
Alex DeMarco Project Manager 239.479.7700	Walfry Pevida Stantec Design Team Leader 305.445.2900/786.205.2359	Marlon Bizerra District EMO Manager 863.519.2250		

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ISSUE RESOLUTION – COMMUNICATION MATRIX

Adjacent Project Contacts			
I-75 - SR 80 Project		I-75 - SR 78 Project	
Volkert	Ajax Paving	Ajax Paving	AECOM
Tom Thursby CEI Project Administrator 813.382.4530	John Markle Superintendent/Project Manager 941.685.5976	Jesse O'Brien Project Manager 239.770.8421	Steve Carrasquillo Sr. Roadway Inspector 407.619.9008
Jim Lynch Sr P.E. 813.335.9991			Project Admin To be determined
			Harold Dubon Senior P.E. 407.729.7339